

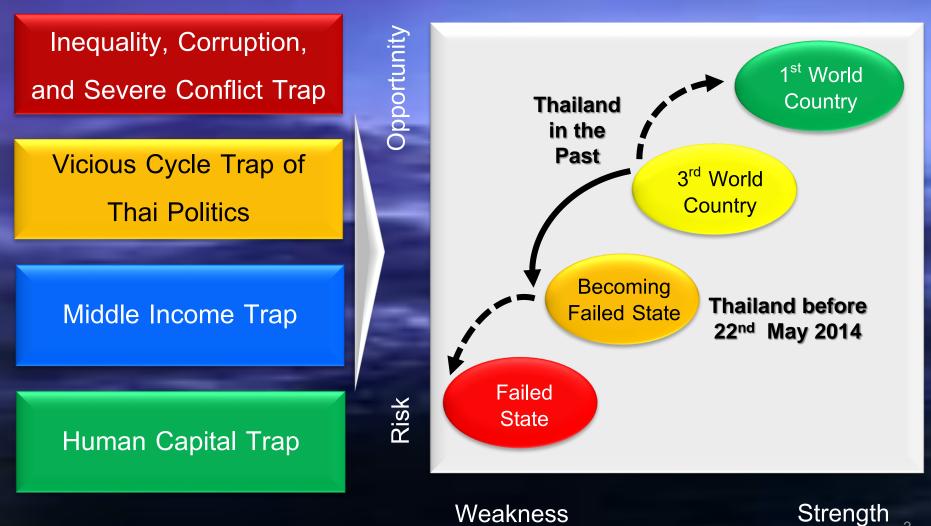
# Driving Thailand 4.0 with Government Innovation

Suvit Maesincee 23 June 2017

# Thailand before 22<sup>nd</sup> May 2014

Thailand before 22<sup>nd</sup> May 2014...

## Four traps causing Thailand to be Failed State



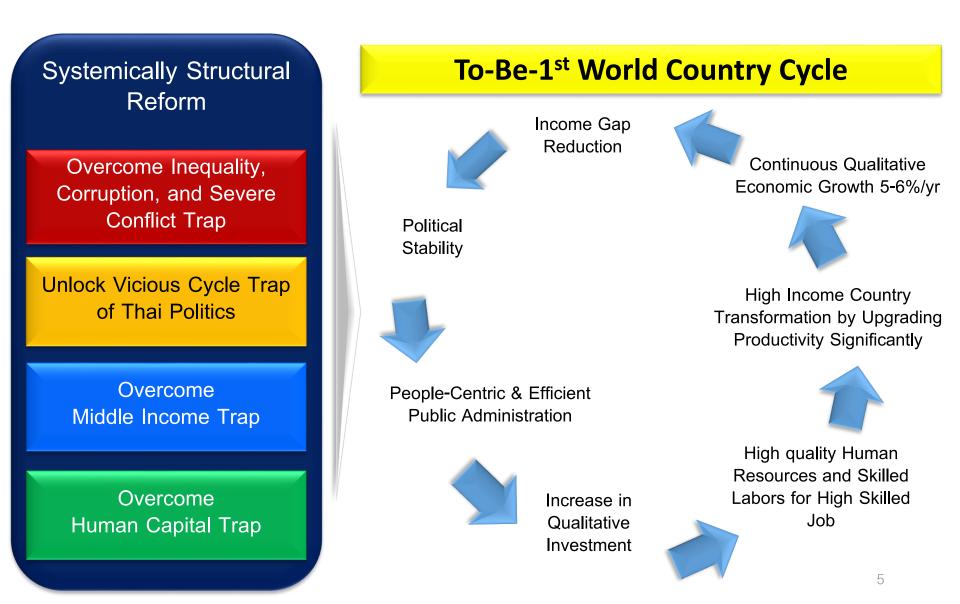
Weakness

## Importance of Systemically Structural Reform



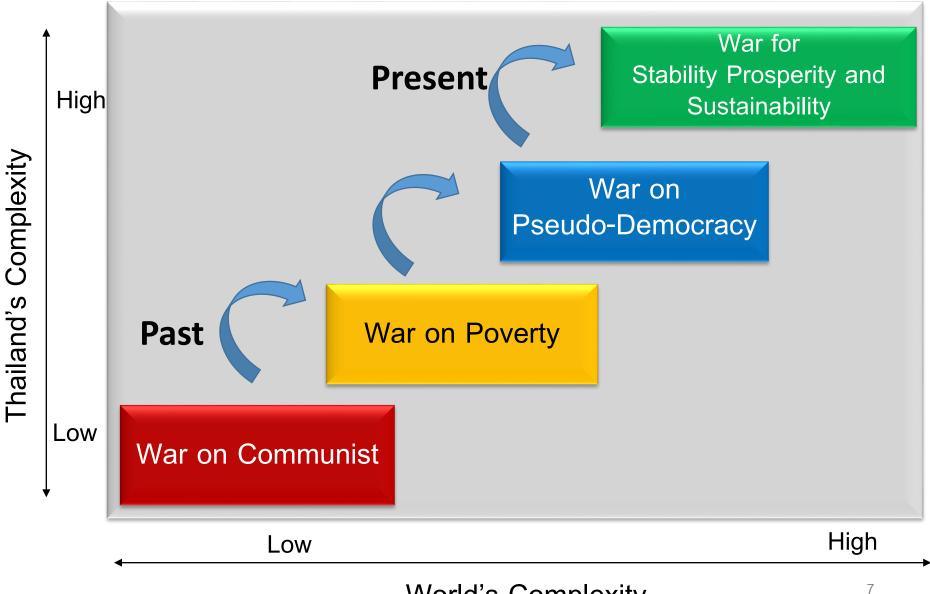
Present

Only Systemically Structural Reform Will Transform Thailand to be the 1<sup>st</sup> World Country



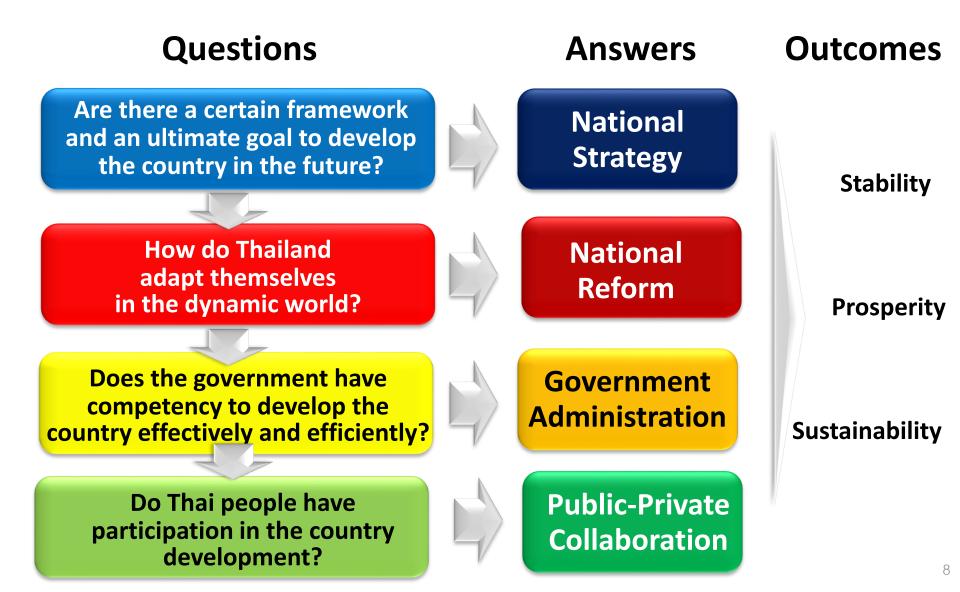
## The Bridge for Thailand's Future

## The Evolution of Thailand



World's Complexity

Under the dynamic circumstances in the 21<sup>st</sup> century, Thailand will achieve its ultimate goal of being 'Stability, Prosperity, and Sustainability' if it could answer these 4 questions:

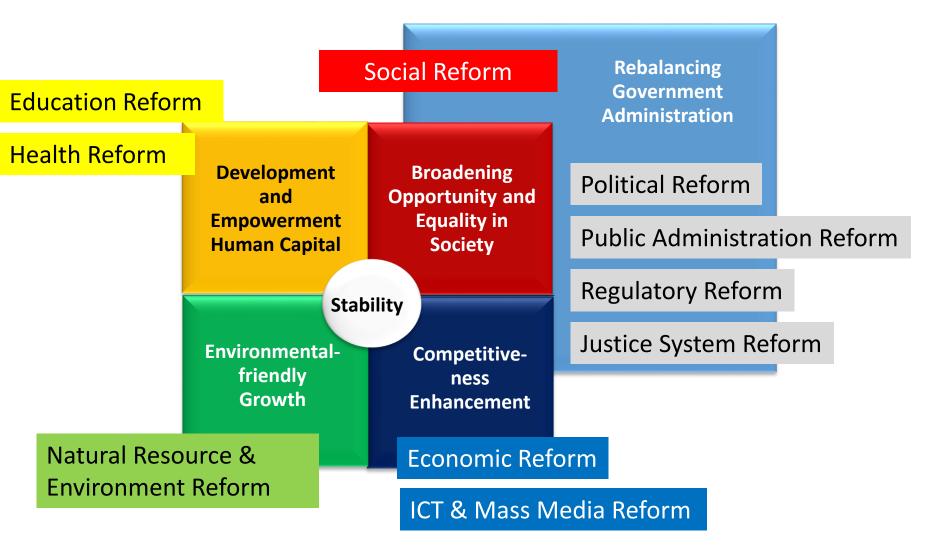


## The Crossing Bridge to the Future

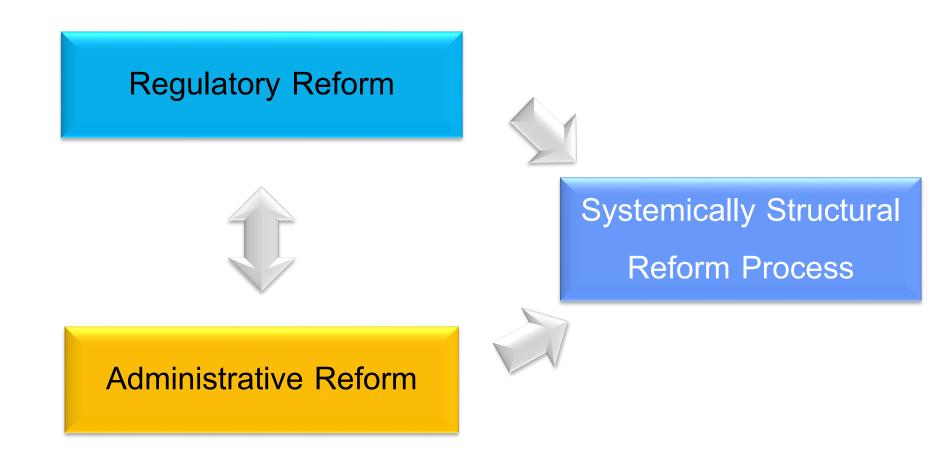


## National Strategy and Reform

## Linkage between the National Strategy and the Reform



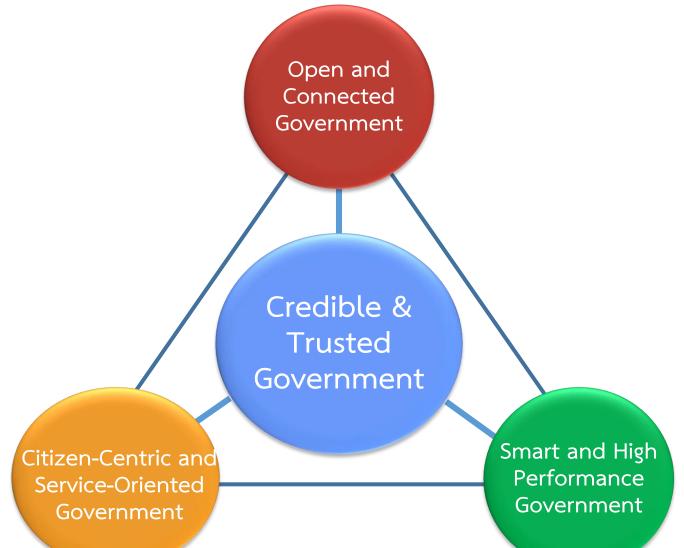
## 2 Major Reforms Driving Systemically Structural Reform Process



Administrative Reform...

Reform to Government 4.0 for creating Credible & Trusted

Government





Administrative Reform...

## Citizen-Centric and Service-Oriented Government



|   | Government 3.0                                     | Government 4.0                                    |
|---|--|---|
| Citizen-<br>Centric and<br>Service-<br>Oriented<br>Government | <ul> <li>Standardized service delivery</li> </ul>  | <ul> <li>Personalized service delivery</li> </ul> |
|   | <ul> <li>Office hours only</li> </ul>              | •On-call services                                 |
|   | <ul> <li>Functional services</li> </ul>            | <ul> <li>Integrated service</li> </ul>            |
|   | <ul> <li>On-demand services (re-active)</li> </ul> | <ul> <li>Pro-active services</li> </ul>           |
|   | <ul> <li>Personal visit</li> </ul>                 | •Multi/ Cross channel                             |



## **Open and Connected Government**

|                                     | Government 3.0  | Government 4.0  |
|-------------------------------------|---|---|
|                                     | <ul> <li>Open upon request/ Limited<br/>disclosure</li> </ul> | <ul> <li>Open by default/ Active<br/>disclosure/ Usability</li> </ul> |
| Open and<br>Connected<br>Government | <ul> <li>Agency-based data collection</li> </ul>              | <ul> <li>Data sharing across publ<br/>agencies</li> </ul>             |
|                                     |   |   |

- Public participation in information giving
- Public consultant and engagement
- Open & participatory decision making
- Public scrutiny

across public

#### Administrative Reform... Smart and High Performance Government



#### Government 3.0

- Responsive /Daily work
- Expertise/ Specialist
- Limited policy deployment
- Experience based policy and decision making
- Cross agency co-operation
- Manual/ Semi electronics workflow process
- Office based operation
- Isolated/ Independent services

#### Government 4.0

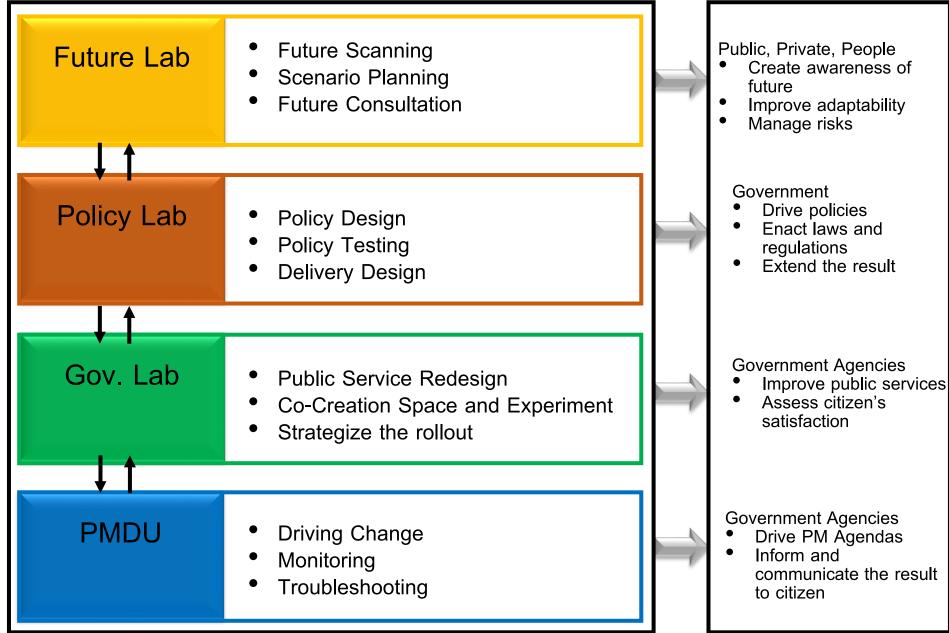
- Operational excellence (real time capacity & quick response)
- •Trans-disciplinary/ generalist
- Actionable policy solutions
- Data driven policy and decision making
- Strategic collaboration, alignment and integration
- End to end digitization of workflow process
- Virtualization
- Shared service

Smart and High Performance Government

# **Responsive to Change Capacity**

## PM Labs

### Implementation



## Future Lab



#### **Future Scanning**

- Trend Analysis
- Trend Monitoring
- Trend Projection
- Model and Simulation
- Consulting Experts
- Polling
- Delphi
- Brainstorming

#### Scenario Planning

- Weak Signal
- Driving Force
- Forecasting and
  - Backcasting
- Future Wild Cards
- Scenario Building

#### **Future Consultation**

- Workshop
- Coaching
- Training
- Conferences
- Publications

#### Example

- Sweden: Council on the Future, Minister of the Futures
- Singapore: Centre for Strategic Futures
- Korea: Ministry of Science, ICT and Futures Planning
- UAE: Ministry of Cabinet Affairs and Future

## **Policy Lab**



#### **Policy Design**

- Policy Design Workshop
- Behavioral Insights

Workshop

Prototyping

#### **Policy Testing**

- Policy Sandbox
- Pilot Projects
- Pilot Areas
- Model and Simulation

#### **Delivery Design**

- Mechanism Design
- Delivery Value Chain Mapping
- Delivery Partner
   Networking

Example

- UK: Cabinet Office Policy Lab, NESTA Innovation Lab
- Australia: Behavioural Insights Unit
- Canada: Innovation Hub, Privy Council Office, Change Lab, Employment and Social Development
- USA: OPM Innovation Lab, Public Policy Lab
- Denmark: MindLab

## Gov. Lab



#### Public Service Redesign

- Design Thinking (Humancentered approach)
- Empathize with all stakeholders (eg. A day in the life of ordinary people)
  - Observe how citizen use public services
  - Interview people to learn about their pain points

# Co-Creation Space and Experiment

- Create Innovative Space
- Collaborate for holistic outcomes
- Experiment to try ideas and test assumptions

#### Strategize the rollout:

- Public Service Reform
- Organization Reform
- Capacity Building (New Mindset and New Skillset)

#### Example

• Singapore: The Human Experience Lab, Public Service Division

## PMDU



#### **Driving Change**

- Prioritize key agendas
- Provide depth analysis relating to agendas
- Design KPIs for changeCollaborate with relating agencies to create public awareness

#### Monitoring

- Follow up key issue progress
- Evaluate the result of government action

#### Troubleshooting

- Investigate and identify key obstacles interrupting changes
- Coordinate with relating government agencies to solve problems

Example

- UK: Prime Minister's delivery Unit
- Malaysia: Performance Management Delivery Unit (PEMANDU)
- Australia: the Federal Government's Cabinet Implementation Unit